Newsletter

NETHERLANDS CHAPTER

In this issue...

Editor's Note

Welcome to this special edition of the PMI Netherlands newsletter combining December and January. In this edition, you will find how the Dutch chapter celebrated 50th year of PMI, along with new sections on Poll of the month, Fun and Games and Update on Elections. Don't miss the recap of the Nov. chapter event at Valid, press release on IPMA NL and PMI NL Master Awards, Update on ISO and PMI CCR program and special price from our Sponsor, Threon on PMO Masterclass starting in Feb 2020.

We welcome here our new Director events, Priscilla Bakx-Kabai who is taking over the role from Lars Bessems. Appreciating Lars for playing a pivotal role in structuring the Event management team and his contributions in association with PMI NL. All the best, Priscilla and Lars!!!!

Project management dates back from early civilization; the construction of Giza pyramids more than 4.000 years ago can indeed be considered a project. However, project management in the modern sense began in the 1950s. In this regard, PMI listed the most 50 influential projects in the last 50 years, which you can find in the pages of this newsletter edition.

PMI's 50 year birthday was celebrated to the fullest in Den Haag this past 23rd November. Find in these pages a brief summary and pictures of the event hoping that it will bring back good memories to the reader or whet the appetite for next events to those that could not attend. In fact, a crossword will put your knowledge to the test of the event. Will you be able to find the hidden word?

Last but not least, a call for volunteers, especially in the areas of Membership and in organizing Events, where you have an opportunity to build on your talent. Visit PMI NL Chapter site Volunteer page (https://pmi-netherlands-chapter.org/index.php/get-involved/volunteer-opportunities).

Get involved with Standards

CELEBRATING 50 YEARS OF COMMITMENT TO PROJECT MANAGEMENT

PMI's global standards are developed through a voluntary consensus process that brings together volunteers and subject matter experts with an interest in the standards' topics. The process relies on public feedback, and there's multiple ways for you to get involved in the activities.

Standards Participation

Standards Program Working Sessions feature breakout discussion on two or three topics. Each is facilitated by committee members who needs your ideas and feedback. Sessions are held periodically at PMI's North America and EMEA global congresses. PMI exposure drafts are a critical component in reaching consensus among the many stakeholders who include but are not limited to the committee, PMI members and project, program and portfolio professionals worldwide. Navigate to http://ed.pmi.org/ for available exposure drafts.

If you find an error in a PMI Standard, have a question or suggestion for changes, use the comment form to submit your recommendation. Pledge Now: https://www.pmi.org/anniversary/global-celebration-of-service-pledge-form

Another way to contribute to Standards is to join the team that develops global ISO standards for project, program and portfolio management. For more information read the "ISO for projects" article in this newsletter.

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Congratulations to Recent PMI Certified Members

Name	Credential
Bas Welling	PMP
Kulli Seppar	PMP
Henk Tilleman	PMP
Ruben van Wiefferen	PMP
Diana Kraa	PMP
Toine Maas	PMP
Pankaj Daryani	PMP
Nan Wang	PMP
Rosa Sophie Boschman	PMP
Wietse ter Veld	PMP
Joris Balte Meijs	PMP

The Board of PMI Netherlands Chapter congratulates the above members with achieving their credential.

Event calendar overview

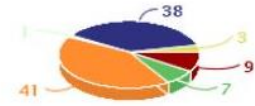| Events		
	There are no events planned for December 2019. **Enjoy your holidays!**	
15-Jan	LIWG "ISO for projects": Do we need a Certifiable Project Management Standard for Organizations? At Croonwolterendros, Rotterdam	Link
12-Feb	PPM conference, at Figi, Zeist	Link
18-Feb	PMO Masterclass Eindhoven 2020 by Threon	Link

The yearly will take place on Wednesday February 12th in conference Center Figi, Zeist. The central theme for the 2020 edition is: "The art of choosing". In most organizations Project Portfolio Management is the bridge between strategy and practice. One of the biggest challenges is how you define success and how you measure it within your organization. Most of the time there are more wishes and demands then the organization can take.

Are you interested in the art of choosing? Let our program inspire you:
https://www.ppmjaarcongres.nl/programma-ppm-jaarcongres-2020-is-bekend/

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Poll of the month

Q: What are the greatest challenges in delivering projects?

- Process and documentation (13 votes)
- Governance and assurance (10 votes)
- Communication with team and stakeholders (57 votes)
- Management reporting (2 votes)
- Planning and resource management (53 votes)
- Benefit and cost management (4 votes)

38
3
9
7
41

Celebrating 50 Years of PMI: Event for Volunteers and New Members

Project Managers strive to meet and exceed expectations of all stakeholders. Coinciding with the 50th Anniversary of the PMI, the 2019 PMI NL Volunteers & New Members event held in The Hague on the 23rd of November definitely did that. With more than sixty enthusiastic participants, the pictures depict the wonderful enthusiasm and *gezelligheid* that imbued the event.

Shortly after midday, attendants started flowing into Restaurant Milu, where a wonderful private room was dedicated to the PMI. After catching up with some familiar faces and getting acquainted with new folks, lunch time came around. Everyone agreed: the food was truly amazing!

Following lunch the main event took place. The PMI NL Board held a ceremony to welcome New Members and recognise the 10+ Volunteer Teams including over 54 individual Volunteers that fuel the events, services, products, and support to all our membership.

Brim full of excitement, the attendees were ushered out

to the front of the Restaurant where two vintage trams awaited to take all on an exclusive private tram tour of The Hague. The Hague is the Netherlands seat of government & monarchy and also known as the global city of peace & justice. With this in mind there was a visit to the *Binnenhof* of course. It houses the meeting place of both houses of the Dutch parliament and the office of the Prime Minister of the Netherlands. In fact, the *Binnenhof* is amongst the oldest Parliament buildings in the world still in use!

Before returning back to Restaurant Milu, a short visit to De Passage (a grand, glass-roofed shopping arcade dating from 1885) was in order. Drinks and canapes awaited the crowd at Milu, which provided yet another excellent opportunity to celebrate PMIs 50th year and the great 2019 had in the PMI NL Chapter.

Our President who opened the event, then closed the event by giving out PMI 50th themed cake to all and thanking everyone for making the chapter what it is today! His final words included kudos to the Team involved organising this amazing event.

In summary, a wonderful event that sets the bar high for 2020's event. **Challenge is on!**

Anton Zandhuis received the "Volunteer of the year 2019" award in special recognition of his extraordinary voluntary contribution as co-author of A pocket companion to PMI's PMBOK® Guide 5th and 6th Edition. Anton was one of the founding fathers of PMI Netherlands Chapter in October 2001 and has served as a volunteer since then, always with an eye on promoting PMI and its standards and certifications at project professionals and organizations in the Netherlands, as a natural extension of the work in his professional life.

Welcome to our New Board Member: Priscilla Bakx-Kabai as Director Events

We are pleased to introduce Priscilla Bakx-Kabai to the PMI Netherlands Chapter Board. Priscilla is passionate about people and projects. She holds multiple International Project Management Certifications and has over 13 years of experience in various project related roles, ranging from agribusiness, medical devices and ICT.

Originally from Kenya, Priscilla permanently moved to the Netherlands in 2011. She is currently the Project Management Office (PMO) Officer at Ricoh Europe Supply Chain Management BV located in Bergen op Zoom. Ricoh is a global technology company that has been transforming the way people work for more than 80 years. Today, Ricoh empowers digital workplaces with innovative technologies and services as well as a deep understanding of managing and accessing information.

Priscilla stated during her inaugural board meeting that she will be a Director Events who is dedicated in connecting people and nurturing professional growth. Together with a team of passionate and dedicated volunteers in the Events team, Priscilla looks forward to seeing the PMI Netherland Chapter events continue to grow and evolve to meet the needs of the project management community: a community where we meet to share our ideas and experiences on how to deliver real value, leverage our networks, learn and unlearn in a fun, relaxing and engaging manner.

Her key areas of responsibilities include:

- Oversees the organization of PMI NL Chapter events.
- Supports the organization of workshops for Local Interest Working Groups (LIWg's).
- Incorporates feedback, suggestions and recommendations as necessary to enhance effectiveness and value delivered to the audience and chapter as they relate to the logistics of events/programs.
- Invites key influencers from various industries to participate in community events.
- Plans and coordinates special events, as identified by the chapter's board, designed to enhance the project management professions and/or expand the skills and knowledge of the project management community.
- Develops and implements a program roadmap for all events.
- Cooperates with the CEO of the Chapter with regards to the execution of the events program.
- Organizes sponsor days together with the CEO, Director Marketing & Communication and sponsor(s).

Do we need a Certifiable Project Management Standard for Organizations?

HOT NEWS: On 4th November, last a new ISO working group started on the feasibility of and preparations for a certifiable project management standard for organizations! Interesting for leaders of project, program and portfolio management teams, but also for individual project, program and portfolio managers and for PMO employees.

Within each organization one has to deal with a multitude of unique projects, programs and portfolios. Curious about how you can manage and coordinate projects even better? ISO has published various standards that form good guidelines.

The annual plenary meeting of the ISO technical committee for project management (TC258) took place in Seoul at the end of September. A number of working groups subsequently met. In the plenary session the strategy for future ISO guidelines and standards for project, program and portfolio management was discussed and the working groups worked on improving the draft versions of new and revised standards based on comments received.

- **Date:**

On January 15th, 2020, the catch-up session will take place for the next "ISO for projects" session, where the main topic will be on a Project Management System Standard.
(This meeting was planned on November 20th 2019, but was postponed to allow more members to participate).

- **Time:**
  - 17.30 - 18.30 walk-in, welcome with a sandwich
  - 18.30 - 21.00 Workshop ISO for projects starts
- **Location**:
  - Croonwolterendros head office, Marten Meesweg 25, Rotterdam

  Agenda:

  1. *Informative*: What has ISO produced for projects and what is going on? (30 minutes)
     Which of the ISO 21500 family of standards, developed since 2007, are interesting for project, program and portfolio management professionals, their leaders and PMO staff? Which products are being worked on?

  2. *Informative + discussion*: Project management system standard (PMSS) (90 min.)
     Feasibility and preparation of a management system for projects, programs and portfolios, with which organizations can get certified on an independent, globally recognized ISO standard. Think along and participate.

  3. *Discussion*: How to proceed with the "ISO for projects" community? (30 minutes).
     The ISO train rumbles on. What does that mean for you and your working environment in the short or longer term? How can this combined IPMA / PMI community be of service to you, and how can you and this community feed the NEN committee members with good ideas for ISO standards?

If you are interested but cannot come on January 15th, send an email to Ben Bolland or Rommert Stellingwerf.
Then we can invite you for a later session in 2020. Register via this **link**

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Continuing Certification Requirements (CCR) Program

Everyone who earns a PMI certification (except for the CAPM® certification) must actively maintain their certification(s) through participation in the CCR Program and renewal of their certification(s) every 3 years.

Taking part in professional development and learning activities / events allows certification holders to earn Professional Development Units (PDU's), fulfilling the continuing certification requirements and ultimately growing and developing as a practitioner.

PDU claim codes can issued by PMI, any PMI approved education provider, R.E.P's, PMI chapters or the PMI Global Accreditation Council. The PDU claim code will be a 10-digit alpha-numeric value unique to each activity or event (for example: 200068JJYM).

You are responsible for claiming your PDU's. The most efficient way to record PDU's is by using CCRS. You must record your PDU's and complete the renewal process before your CCR cycle ends to maintain an active certification status. If you do not earn and record the required PDU's within your CCR cycle, your certification will be suspended.

In order to claim your PDU's, follow the below steps:
1. Log into CCRS
2. Click on the Report PDU's tab on the left side of the page.
3. Click "Course or Training".
4. Manually type in the required information (provider name, activity name, dates, and number of PDU's). *Please do not select any course or provider from the dropdown menu.*
5. Once you have entered this information, please agree that the claim is accurate and click the submit button.

Consult the PMI Continuing Certification Requirements Handbook for any other questions you might have about PDU's and maintaining your certification.

Announcement Elections

Dear Chapter Members,

Based on the Chapter By-Laws we previously called your attention for the coming Election of the Board of the PMI Netherlands Chapter for 2020.

On our request for nomination for four positions in the Board we received one reaction. After the election time frame has passed two nominees and one new candidate applied for the vacancies. The Election Committee has interviewed a new candidate and she is a good fit for the position. As we did not receive more than one nomination for any position, we do not need to ask our chapter members to cast their votes.

Therefore we are happy to announce that as of January 1st 2020:

- Liz Hector will continue her second two-year-term as Director Academic Outreach.
- Peter Ryan will take his first official two-year-term as Director Membership and Volunteers.
- Priscilla-Bakx - Kabai will be our new Director Events and start her first two-year-term.
- It was decided that the role Operations Officer will be outsourced, more details later.

We welcome our (new) board members them and wish them all a lot off success!

The (new) board members will be presented during the Chapters Annual Meeting 2020 that will be announced shortly.

The 2020 Elections Committee,

Drake Morse, Ger van der Geld, Helen Meijer

Press release: IPMA-NL & PMI-NL Master Awards

Thursday November 28th, PMI and IPMA awarded the 3rd annual **Master Research Awards in Project Management**. Four Master students were honored for thesis in project management by a joint award from PMI Netherlands and IPMA Netherlands. Jury selection each year focuses on high quality thesis that aim to improve project management practice through research.

Nouw Wijtenburg, graduated at the TU Delft, received the golden award for the research into stimulating early warning signs (for future problems). The jury praise the thesis for its scrutiny and for the clear recommendations for the project management practice, therefor enabling project managers to enhance the change of project success.

Based on the near equality of them, two silver medals have been awarded to the other winners. They are Anas Hendriks, Utrecht University of Applied Sciences, for the research in leadership in high risk and high complex projects and Tara Kinneging, Twente University, for the research in documenting design decisions in civil engineering projects. Both have produced high quality research which is of value for the project management community.

The work of Arlette Westhof on the relation between risk and returns in wind park investments received an honorable recognition of the jury.

More information:

IPMA: www.ipma.nl of steven.nijhuis@ipma.nl

PMI: https://pmi-netherlands-chapter.org/ of academic-outreach@pmi-netherlands-chapter.org

A direct link to the theses:

Noud Wijtenburg: http://resolver.tudelft.nl/uuid:4b9d5ab4-31ba-4831-a052-b4b642ef2e81

Anas Hendriks: https://www.planb-advies.nl/leadership-in-highly-complex-and-risky-projects/

Tara Kinneging: https://essay.utwente.nl/76850/

Arlette Westhoff: http://resolver.tudelft.nl/uuid:02d9a5f7-cc12-4265-aee2-b1719f942981

The 50 most Influential Projects of the last 50 years

The Most Influential Projects list recognizes projects that have transformed their sectors and the entire business landscape—from technology to healthcare, infrastructure to architecture, finance to entertainment. Honorees include iconic achievements such as Apollo 11, the Boeing 747® airplane, and the Human Genome Project, as well as under-the-radar triumphs like the Svalbard Global Seed Vault in Norway and China's Tengger Desert Solar Park. The top ranked project is the creation of the World Wide Web.

The honorees were chosen from among more than 1,000 high-impact projects identified by 400 leaders in the global project management community, including PMI chapter leaders and members, as well as academics and industry experts. The final selections, made by PMI's thought-leadership team, provide an inspirational reflection on what project work has enabled and the central role it has played in creating our present.

"The projects we've identified provide incredible insights into how project management has changed, is changing, and will continue to change the world for the better," said Sunil Prashara, President and CEO of Project Management Institute. "This list demonstrates PMI's vision of how excellence in project execution will be critical in meeting the challenges and opportunities of tomorrow."

The list is part of PMI's larger 50th anniversary celebration to recognize the important role project management has played over the past five decades and celebrate where the profession is going. In addition to the top 50 list, PMI also released the top 10 most influential projects across 14 categories in a variety of regions and industries.

The Top 50 Most Influential Projects

1. **World Wide Web** – For connecting everyone and everything
2. **Apollo 11** – For proving risk management and out-of-this-world ambitions can make the impossible possible
3. **Intel® 4004 Microprocessor** – For democratizing the power of computing*
4. **The Euro** – For flawlessly executing the largest monetary changeover in history
5. **Human Genome Project** – For rising above usual silos to unlock the building block of humanity and enable unparalleled innovations in medicine, biotech and life sciences
6. **Alibaba® Singles Day** – For creating the largest e-commerce day in the world and fundamentally shifting how people shop*
7. **Prius® Car** – For driving the auto industry toward a more sustainable future*
8. **Live Aid® Concert** – For reimagining the magnitude and model of philanthropy with a major dose of celebrity*
9. **M-Pesa® Mobile Microfinancing Platform**– For delivering cutting-edge mobile technology that allowed Kenya to leapfrog past more advanced economies and start a banking revolution*
10. **Svalbard Global Seed Vault** – For building the ultimate insurance policy for the world's food supply
11. **Netflix® Streaming** – For proving a single project can pivot a company, an industry and viewing habits of the entire world*
12. **DynaTAC 8000x™ Mobile Phone** – For connecting phones to people, not places*
13. **Alexa® Voice Service** – For making voice-activated computer interface a part of everyday life*
14. **Paris Fashion Week** – For transforming a ho-hum industry showcase into an all-eyes-are-watching global event
15. **Burj Khalifa**– For standing tall as a symbol of economic diversification in the Middle East
16. **Walt Disney World® Resort** – For setting the bar on immersive entertainment – and then raising it again and again*
17. **Google® Search** – For transforming the way we think about and identify information*
18. **Belt and Road Initiative** – For launching the largest infrastructure blitz the world has ever seen –1,814 projects and counting
19. **Bitcoin** – For putting cryptocurrency on the map and giving birth to blockchain

20. **MRI –** For revolutionizing medicine in a noninvasive way
21. **Harry Potter® Books** – For making reading cool – and that's just the beginning of the magic*
22. **Boeing 747® Airplane** – For making the world smaller with the first jumbo jet*
23. **iPod® Player** – For being the gateway gadget to the iUniverse*
24. **Hornsdale Power Reserve** – For showing how one big battery could revolutionize renewable energy
25. **Rwanda National Unity and Reconciliation Commission** – For forging a path to recovery and redemption amid severe trauma
26. **International Space Station** – For showing that space exploration transcends global politics
27. **Panama Canal Expansion** – For supersizing a century-old waterway to meet modern shipping demands
28. **Global Polio Eradication Initiative** – For leading the world's largest public health initiative and bringing a deadly disease to the brink of elimination
29. **Atari 2600™ Video Game Player** – For bringing arcade games into homes around the world*
30. **Ground Zero Master Plan** – For helping a city and nation heal, remember and rise again
31. **Aadhaar** – For using biometrics to recalibrate how Indians interact with their government and beyond
32. **Vindeby Offshore Wind Farm** – For demonstrating the viability of offshore wind as a clean energy powerhouse
33. **Curitiba BRT** – For sparking a transportation revolution in cities around the world
34. **COSMOS™ Package Tracking System** – For opening the e-commerce floodgates with real-time package tracking for express courier service*
35. **Swat Valley Project** – For championing girls' education and empowerment in a country where its founder was once attacked for exercising those rights
36. **Wikipedia® Online Encyclopedia** – For tapping into the world's collective knowledge with a radically collaborative, multilingual online encyclopedia*
37. **Star Wars® Motion Pictures** – For reinventing special effects and cementing the concept of a movie blockbuster series, all while taking viewers to a galaxy far, far away*
38. **Project Tiger** – For rescuing the majestic big cat from the brink of extinction in the wild
39. **Sorek Desalination Plant** – For relieving devastating drought with a sustainable solution
40. **First IVF Baby** – For delivering a modern medical miracle
41. **Chernobyl Cleanup** – For mitigating the world's worst nuclear plant disaster – twice
42. **E-Estonia** – For building the world's first digital country
43. **World of Warcraft® Interactive Game** – For taking video game play to a whole new level*
44. **Large Hadron Collider** – For enabling mind-blowing scientific discoveries that are helping physicists decode the universe
45. **TGV** – For igniting Europe's ultra-fast bullet train – safely
46. **Khan Academy® Education Services** – For demonstrating the vast promise of online learning*
47. **Watson® Computer Software** – For ushering artificial intelligence and machine learning into the mainstream*
48. **Tengger Desert Solar Park** – For building the Great Wall of Solar
49. **Operation Flood** – For transforming India into the world's largest milk producer and helping to kick-start the country's nascent economy
50. **Sydney Opera House** – For demonstrating architecture's power to redefine a city

To view the complete list of honorees and industry- and location-specific top 10 lists, visit pmi.org/most-influential-projects.
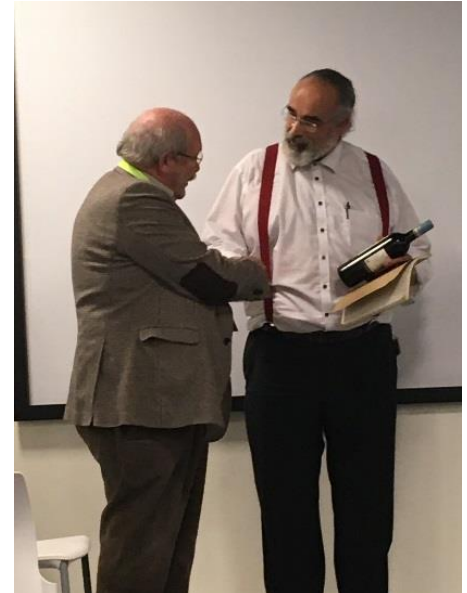
Chapter Meeting: The Future for Project Management with the Rise of Agile & Planning Force: The Decision Intelligence Solution

Program

17:00-18:00 Registration, sandwiches, and refreshments
18:00-18:15 Opening, welcome, and introduction by PMI Netherlands Chapter
18:15-18:30 Introduction of VALID – Koen Lambooij – Delivery Manager Project Management
18:30-19:30 Interactive session: The future for Project Management: - the rise of Agile – Thomas Swaak, AMSL
19:30-19:45 Break
19:45-21:00 Decision Intelligence Solution for Integrated Business and Supply Chain Planning, Frederic Dufour, Planningforce
21:00 Wrap-up & networking drinks

Introduction by Jan Cardol CEO of the PMI Netherlands Chapter

Celebrating PMI's 50th Anniversary includes a new milestone. The refresh of our PMI brand. What is important about the PMI brand? It is our face to the world. PMI Global Communications team ran focus groups with members, students and business leaders. Their focus was to lead our new strategy by creating an image that would showcase our aspirational values: approachable and relatable; experienced, yet experimental. Bold enough to face new frontiers and humble enough to embrace diverse perspectives whilst bringing others along on the journey. Our Netherlands NL Chapter has embraced this new logo and added our Dutch themed tulip icon. So look out for our new Chapter logo in the near future. And share the rebrand story of PMI as part of our bold new future - supporting the Project Economy. In addition all attendees were reminded to update their PMI profile at https://my.pmi.org.

Welcome from our host, Koen Lambooij , Senior Delivery Manager , Valid IT Consultants

Valid IT Consultants have been a longtime supporter of PMI and have previously hosted us in their Eindhoven offices.

The Future of Project Management: the Rise of Agile - Thomas Swaak, Change Management Discipline Lead, ASML

Thomas took us through an Interactive session which kicked off with an example of the Agile event in the Amsterdam Phillips tower. This Agile event was part of a worldwide event with 4.000 people on 4 continents.

Our challenge on the evening was a truly interactive one: a game focused on creating electrical connects via a steel ball and passing the action onto the next team and location. This demonstrated project management happening in the moment, with constantly changing outcomes and teams. Showcasing the agile approach and self-organizing teams, a process of 7 minute sprints was run. After 7 sprints, the end to end process worked! Thereafter, a lively and energetic discussion on *the future of Agile and Waterfall* versus Agile was initiated. Mixed opinions were spoken up also on whether Agile was a process or a mindset.

The take away was to be versatile and adaptable as a Project Manager. Agile is a mindset *and* a set of rules. There are several ways of working (i.e. Scrum and Kanban). Waterfall also has a mindset: predictable outcomes. Hybrid is the concept projects can use a combination of these two methods, depending on the requirements of the work.

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Between Agile, Waterfall or Hybrid, I personally think that the hybrid process is the most natural to the majority of Project Managers. Projects are often complex, and a hybrid approach meets the needs of many situations the best; there will always be dependence and phasing in time, and sprints often work for specific tasks. Using the collective knowledge and experience of your team will always be a critical success factor. At the end, Project Managers must control resources, budget, planning.

Our next challenge was a prisoner's dilemma. We were given conditions to meet, and then the questions of resource management: should the R&D Budget be cut, and if so, how do we get this done? The agreed outcome was to personalize the question based on the situation. To be mindful of our individual Awareness and Motivation. Be clear about the benefits to the organization and individuals.

When working on dilemma such as this, start with the personal and give yourself a disruptive question: What drives you crazy in the current situation? Is that enough to make you cooperate? Do you have a personal benefit from the change? We 'workshopped' this approach by role playing discussions with R&D and business representatives. Discuss options, outcomes and as always, learn what works, discard what doesn't work.

In summary we learned some real world techniques for Agile, and considered the future of project management and what will come next. But in the end, I believe a better question is: who am I today and what will I be doing to make things work?

During the break, the ideas of our session left us very energetic with groups of discussing their first impressions of the evening. Then we were ready for our next session.

Decision Intelligence Solutions for Integrated Business and Supply Chain Planning - Frederick Dufour, CEO, PlanningForce

Enterprise lean planning is a different way of planning. Nearly all planning's solve problems by adding resources. But the world has finite capacities. So we have to look at the available resources and ask ourselves: where are our resource limitations, and can another project be added to the portfolio? Doing this up front will make a big difference.

Today, planning is the place where projects can make the biggest savings through optimizing resources. ELP: Enterprise Lean Planning is multi-level planning combined with decision intelligence. This is an end to end process: from head office to site to department execution. This methodology is driven by all levels.

Frederik followed this summary specifics: Nexter & ELP, exampled how business is run and improved by Planningforce ELP.
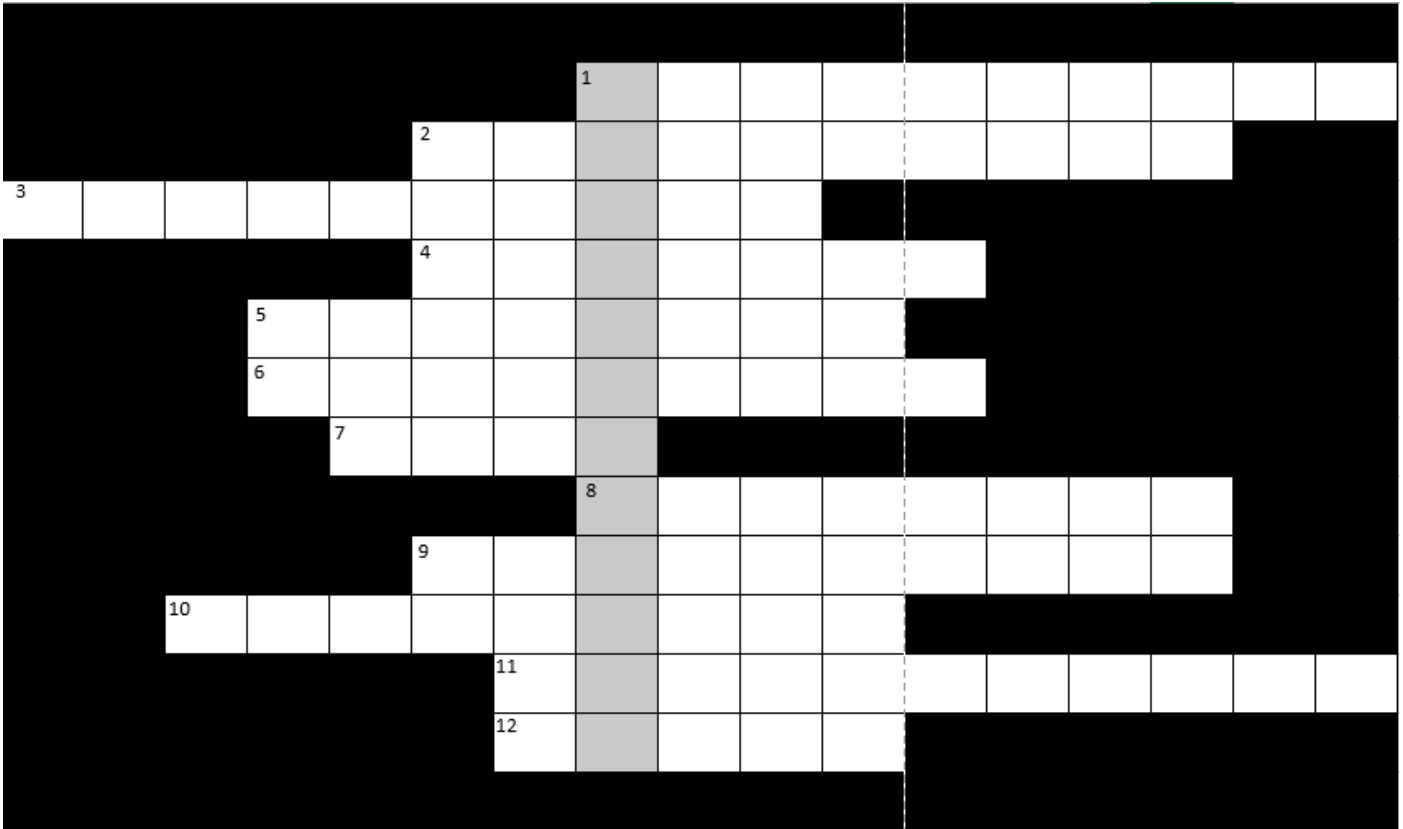

The live demonstration was impressive. A lot of data is collected and processed to give better insights. This is a powerful tool to support management decisions and optimize usage of resourses.

ELP is based upon human learning, not machine learning. Planningforce is in control of the intelligence. They collect the actual outcomes to compare to the estimated optimizations. They can also assess continuous improvement to address failures and future mitigation. This impressive presentation was, at times, a bit overwhelming. However the future of using data to make resource decisions in complex models is clear. Fortunately the slide deck used in the presentation will be shared.

With that, the official part of a well spent evening ended. And drinks were calling.

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![PMI Netherlands Chapter logo]

Fun & Games – Crossword

Solve the crossword and unveil the hidden word. Have fun revisiting concepts and terms included in the PMBoK.

1. One of the estimating techniques

2. General concept of conforming to a rule

3. One of team members placement strategies

4. To compare actual vs. planned performance

5. Approved version of a work product

6. Something towards which work is to be directed

7. It can be critical

8. Willingness to take on risks… or desire to eat!

9. Logical relationship

10. Significant event in a project

11. System of practices, techniques and procedures

12. Uncontrolled expansion of product or project scope

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Volunteers needed!

We are grateful to our existing volunteers who are dedicatedly working across various teams and contributing in all spheres. We are still looking to fill up some volunteer positions which are advertised on chapter website. Please have a look at the following positions (by clicking on the position description below) and apply if you think this is something for you ☺

Name	Location	Interaction Type	Chapter/Global Headquarters (GHQ)	Community Type	Application Deadline	ID#
Regional Network and Drink Organizer	Netherlands	In-Person	Netherlands Chapter	Chapter	N/A	9205
Representing PMI NL Chapter to build a Project Management Professionals' Network community (also including PM professionals who are not PMI members) around your living or working region						
Deputy Chapter Operations Officer	Netherlands	In-Person and Virtual	Netherlands Chapter	Chapter	N/A	9208
Support Chapter Operations Officer on: Technical management of the website, other tools used by Board and domain Chapter broadcasts Registration of members and volunteers Administration of attendance at Chapter Events And Other Operational/ Admin tasks						
Chapter Operations Officer	Netherlands	In-Person and Virtual	Netherlands Chapter	Chapter	N/A	15795
Technical management of the website, other tools used by Board and domain Chapter broadcasts Registration of members and volunteers Administration of attendance at Chapter Events And Other Operational/ Admin tasks						
PMI NL - Event Support	Netherlands	In-Person and Virtual	Netherlands Chapter	Chapter	N/A	26007
Supports the Director of Events with: - Finding Location Sponsors for the Chapter Meetings - Organizing the Chapter Meetings - Incorporating feedback, suggestions and recommendations as necessary to enhance effectiveness and value delivered to the audience and chapter as they relate to the logi...						

Please click here to view all the open positions on VRMS page

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PMO Masterclass Eindhoven 2020

Throughout the years, your role as PMO manager has given you many insights and a practical skillset that enables you to operate your PMO successfully. **However**, both the PMO as your role as a PMO manager is changing rapidly: the PMO is receiving a more strategic role in the organization and you need to guide your team towards the PMO of the future with more business and analytical focus on portfolio level. Do you want to know how you can develop your skillset even more, transform your PMO into a Department of Simplicity or work more Agile Hybrid oriented and apply servant leadership at the same time?

Threon's PMO Masterclass is everything you need! **8 bi-weekly course sessions with different PMO topics**, including:

✓ Immediately applicable best practice exercises about Lean, Agile & Hybrid Portfolio Management, servant leadership, transformation programs and so on
✓ A digital exam to become a PMO Master (minimum score of 80% is required to pass the exam)
✓ Extremely valuable knowledge sharing discussions with other PMO professionals
✓ Trainers who are active in the field and link their own experience to the course content
✓ Networking possibilities
✓ E-learning platform for PMO professionals

Start date PMO Masterclass Eindhoven 2020: 18th of February at Igluu Lichttoren 32, 5611 BJ Eindhoven
Visit our website https://www.threon.com/en/events/pmo-masterclass-certification-for-pmo-professionals for more information and subscription

Special price for PMI Members: 2.047,5 Euros (= 8 courses, PMBOK Pocket, access digital platform PM Talk, diner, digital exam, certification and valuable PMO challenge discussions)

Need more convincing? Follow us on LinkedIn to take a look on how the previous PMO Masterclass series went and get PMO Masterclass 2020 updates

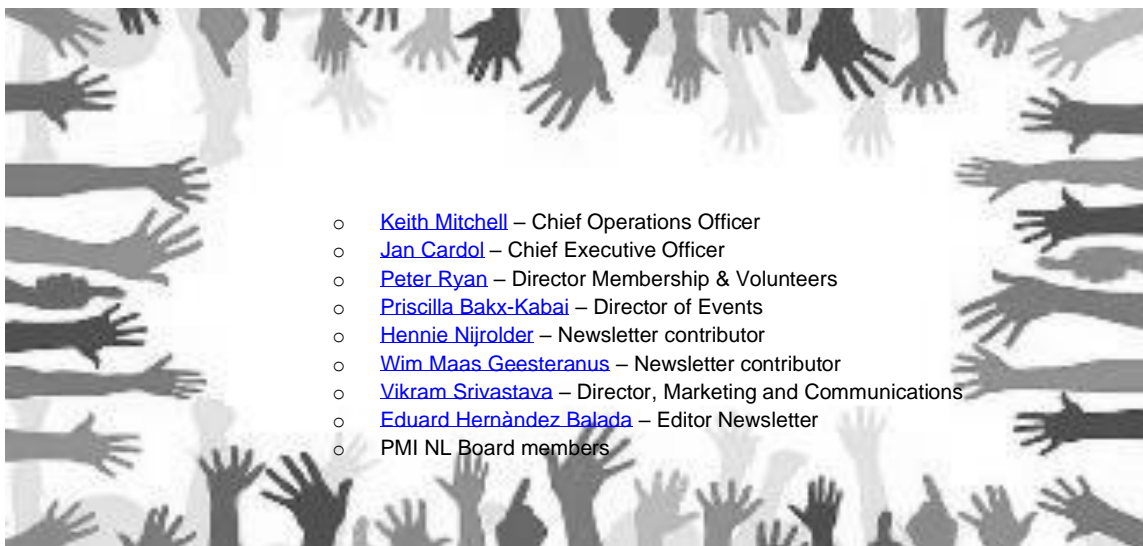PMO Masterclass Graduation Network Event (video)

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- o Wim Maas Geesteranus – Newsletter contributor
- o Vikram Srivastava – Director, Marketing and Communications
- o Eduard Hernàndez Balada – Editor Newsletter
- o PMI NL Board members

Let's stay in touch

Our webpage is the main source of information about the PMI Netherlands Chapter:
http://pmi-netherlands-chapter.org
You can also sign up here to get Chapter news on your email.

Join our LinkedIn group:
http://www.linkedin.com/groups/PMI-Netherlands-Chapter-130083
Share your thoughts and join discussions. We will also inform you about Chapter events, Newletters issues and other PMI news.
You can also follow our company page:
https://www.linkedin.com/groups/130083/

Check out our Facebook Fan page:
https://www.facebook.com/PMINetherlandsChapter
which was set up to inform you about recent news and for community building purposes. We will let you know about Chapter events, Newletters issues and share with you our meetings' impressions.

Besides the website, LinkedIn and Facebook you can follow us on Twitter:
https://twitter.com/pminlch
On a regular basis we send tweets to inform you about Chapter events, news from PMI etc.
Have a look and give it a go and join other followers. Looking forward to tweet-connect.

To make reading our newsletters more convenient for you, we've created an Issuu account where you can find all our newsletters: http://issuu.com/pmi_netherlands_Chapter

You may also be interested in the latest Newsletter of **IPMA-NL.**
Their calendar of their events can be found here.

The calendar of events of the **Best Practice User Group-NL** can be found here.